



# Capacity Building for RANHAM (2004-2009)

# Strengthening Human Rights Protection in Indonesia

December 14-17, 2004 Jakarta, Indonesia



# Canadian Human Rights Foundation

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# Acknowledgements

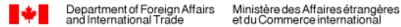
The Directorate General for Human Rights Protection (DG-Ham) of the Ministry of Law and Human Rights (MOLAHR) and the Canadian Human Rights Foundation (CHRF) are indebted to all those who have dedicated their time and expertise to the preparation of this workshop manual. Our gratitude goes to our partners and friends who provided human resources, technical and other forms of assistance to develop, print, and distribute this workshop manual.

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# Introduction

# **Program Goal**

The goal of this workshop is to strengthen the capacity of the Directorate General for Human Rights Protection in Indonesia to implement its RANHAM, that is the National Plan of Action for Human Rights in Indonesia.

# **Objectives**

The objectives of this workshop are to:

- Increase national awareness of the RANHAM
- Motivate participating institutions and organizations to contribute actively to implementation of the RANHAM
- Strengthen participants capacity to contribute to effective implementation of the RANHAM by:
  - a. increasing participants' awareness of the basic concepts and principles of human rights as well as Indonesia's international and domestic HR obligations and mechanisms.
  - b. identifying and sharing best practices from the Indonesian and Canadian experience relevant to the effective implementation of the RANHAM
- Identify the capacity-building needs of the organizations and institutions engaged in the implementation of the RANHAM (ie. National and provincial RANHAM committees, MOLAHR/DG-HAM, civil society).

# **Target Group**

The target audience for this workshop will include three distinct groups of participants:

- 1. Representatives of the National RANHAM Committee, including
  - Senior officials of MOLAHR
  - Senior officials of other government agencies represented on RANHAM committee
- 2. Representatives of the Provincial RANHAM Committees, including
  - Local officials of MOLAHR

- Senior officials of local government authorities participating in RANHAM committee
- 3. Representatives of civil society from the national and provincial levels
  - NGO representatives
  - University-based human rights centers
  - media.

# **Workshop Schedule**

Day Time	Day 1 Tuesday December 14	Day 2 Wednesday December 15	Day 3 Thursday December 16	Day 4 Friday December 17
Morning 9:00 – 12:30	Public Event: Opening Ceremony	<b>Module 3</b> – Human Rights Obligations and Mechanisms	Module 4 – cont'd.	Module 5 – Workshop Evaluation and Closing Ceremony
Lunch 12:30 – 14:00				
Afternoon 14:00 – 18:00	Module 1 – Introductions, Expectations and Objectives  Module 2 – RANHAM and Human Rights Principles and Values	Module 3 – cont'd  Module 4 – Identifying Capacity building Needs to Implement RANHAM	Module 4 – cont'd.	
	Evaluation		Evaluation	
Dinner 18:00- 19:30				
Evening 19:30-21:00		Presentation: Canadian Human Rights System Evaluation		

# Day 1: Tuesday, December 14

# Public Event: Launching the National Plan of Action for Human Rights (2004-2009)

9:00 - 12:30	Opening Ceremony	and Presentations
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12:30 - 14:00 Lunch

# Module 1 - Introductions, Expectations and Objectives

14:00 – 14:30	Activity 1 -	Meeting the Group
14:30 - 15:10	Activity 2 -	Workshop Overview, Objectives, and
		Methodology
15:10 – 15:30	Activity 3 -	Survey on the International Instruments
10.10 10.00	7 totavity o	curvey on the international metallicine
15:30 – 16:00	Networking Br	reak
10.00	rictivo ming bi	Car

# Module 2 - RANHAM and Human Rights Principles and Values

16:00– 16:50	Activity 1 -	Presentation by Dr. Hafid Abbas: Human Rights Within the Context of the Reform Process in Indonesia: the RANHAM (2004-2009)
16:50 – 17:50	Activity 2 -	The Underlying Principles of the UDHR
17:50 – 18:05	End of Day E	valuation
18:30 – 20:00	Dinner	

# Opening Ceremony Launching the National Plan of Action for Human Rights (2004-2009)

# Public Event

# **Objectives**

- To raise public awareness for human rights and RANHAM
- To introduce the goals and objectives of the workshop to the general public.

# **Opening Ceremony**

Time

3 hr 30 min

# Description

**Opening Statements and Keynote Address** 

# **Module 1 Introductions, Expectations and Objectives**



# **Objectives**

- To examine individual expectations and available resources in the group
- To discuss the program objectives in relation to the expectations expressed

# Activity 1 Getting to Know the Participants and Their Expectations

# **Objective**

 To get to know the members of the group, including facilitators and resource persons

# **Time**

30 minutes

# **Materials**

Worksheet 1: Group Expectations and Offers.

# **Description**

Each participant, facilitator and resource person will introduce herself/himself to the group. To prepare for the introductions:

- 1. The facilitator gives each person 3 metacards, which have been prepared in advance: (Sets of cards will be labeled and numbers. See example below.)
- 2. The facilitator explains how to complete the cards:
- On the first card participants clearly print their name and the name of their organization / institution.
- On the second card, participants write one expectation they have for this workshop
- On the third card, participants write one thing they feel they can offer the group.

Participants will have about three minutes to complete their cards.

3. The facilitator explains that each participant will in turn introduce herself/himself to the group using the information on the cards. The facilitator will then paste the completed metacards on a large version of Worksheet 1: Group Expectations and Offers.

# **Sample Metacards**

1 Name/Organization	1 Expectation	1 Offer
2 Name/Organization	2 Expectation	2 Offer

**Worksheet 1: Group Expectations and Offers** 

Name	Expectations	What people can offer

**End of Activity** 

# Activity 2 Workshop Overview, Objectives, and Methodology

# **Objectives**

- To relate participants expectations and resources to the objectives and content of the workshop
- To describe the participatory methodology of the workshop

### **Time**

40 minutes

### **Materials**

Reference Sheet 1: The Main Elements of a Participatory Approach.

# **Description**

This activity is divided into two parts.

In **Part A**, the facilitator provides a brief overview of the workshop.

In **Part B**, the facilitator leads a large group discussion on the content and methodology of the workshop.

# 20 min Part A Presentation

The facilitator presents the objectives and content of the workshop, referring back to the expectations and resources expressed by the participants in Activity 1.

The facilitator also describes the participatory methodology used in the design and implementation of this workshop.

See Reference Sheet 1 on the following page

# 20 min Part B Group Discussion

The facilitator leads a discussion on the content and methodology of the workshop. The following questions may be used to guide the discussion.

As a group, discuss the following questions:

- Why is a participatory approach appropriate for human rights education?
- What are the advantages of using a participatory approach?
- What are some of the difficulties you may encounter in using this approach?
- How could these difficulties be overcome?
- Could you use a participatory approach in other aspects of your human rights work besides training?

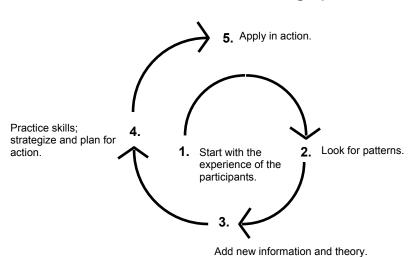
**End of Activity** 

# Reference Sheet 1: The Main Elements of a Participatory Approach

# A. Some assumptions about a participatory human rights program or lesson

- The program/lesson provides the framework for drawing out content from participants/learners. Participants bring analysis and experience to the learning process.
- Linking human rights concepts to the everyday experiences of the participants makes the concepts more accessible and more likely to be understood.
- Participants/learners take responsibility for their own learning and interaction with other participants.
- Everyone participates fully in the session.
- There will be tolerance of different approaches and strategies.

# The Learning Spiral



# B. The Curriculum Design Model - The Learning Spiral

A participatory approach places the participant (learner) at the centre of the learning process. Learning begins with the experience and knowledge of the participants.

- 1. After participants have shared their experiences, they analyze them and look for commonalties or patterns.
- 2. New information or theory is added from outside sources.
- 3. Participants need to practice what they have learned; to practice new skills, to develop strategies and to plan for action.
- 4. Participants apply in action what they have learned.

Reflection and evaluation are part of the program design and are carried out throughout the entire program, not just at the end.

# **Keys to Successful Learning**

# 1. Doing

• Participants are actively involved in the learning process, interacting with facilitators and each other.

### 2. Feedback

- Positive feedback generates positive feelings which are an important step to successful learning.
- Effective learning requires feedback that is corrective but supportive.
- Feedback provided in a constructive way promotes sharing of responsibility for learning and action.

# 3. Sharing

- The most effective learning is from shared experience.
- Participants learn from each other and facilitators learn from participants.

# 4. Responsibility for Learning

• Encouraging participants to take responsibility for learning and actions enables them to better achieve their learning goals.

These keys to successful learning are also central features of a **Participatory Approach**.

# Activity 3 Survey on the International Instruments

# **Objectives**

• To gather information regarding the participants' level of knowledge of the international instruments.

# **Time**

15 minutes

# Material

Worksheet 2: Self-Assessment Questionnaire About Your Familiarity With the International Human Rights System.

# Description

The facilitator gives each participant a self-assessment questionnaire on the international instruments. S/he explains that this questionnaire is to help them reflect on their own knowledge of the documents listed. It is also aimed at providing facilitators with basic information about the group that will enable them to better prepare the session on the international instruments and make it more relevant to the needs of the group.

The answers to the questionnaire can remain anonymous.

**End of Activity** 

Code:	

# Worksheet 2: Self-Assessment Questionnaire of Your Familiarity With The International Human Rights System

	iest ste	nonnaire: Your Familiarity with the Interna m	tional	Human	Rights	
1)	Leg (NF (SF (F)	International Human Rights Documents the your familiarity with each of the documents listed propriate column. Use the legend below to guide the gend:  The second of the documents of the document of the document of the second of the document of the second	you. docume	ent	Ĭ	
			NF	SF	F	VF
	а.	Universal Declaration of Human Rights (UDHR)				
	b.	International Covenant on Civil and Political Rights (ICCPR)				
	C.	International Covenant on Economic, Social and Cultural Rights (ICESCR)				
	d.	Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW)				
	e.	Convention on the Rights of the Child (CRC)				
	f.	International Covenant on the Elimination of All Forms of Discrimination (CERD)				
	g.	UN Decade for Human Rights Education (1995-2004)				
	h.	Declaration on Human Rights Defenders				
2)		Which of the international treaties listed above has yo	our coun	try ratified	1?	

3)	Which of these documents do you use most often in your work? Briefly explain how.
4)	Do you use the UN human rights instruments in your work? Briefly explain how.
5)	Which national instruments and/or mechanisms do you use most often in your work?

# Module 2 RANHAM, Human Rights Principles and Values



# **Objectives**

- To discuss the context in which RANHAM was developed
- To discuss the goal and objectives of RANHAM
- To explore human rights principles and values

# Activity 1 Human Rights Within the Context of the Reform Process in Indonesia: The RANHAM (2004-2009)

# **Objective**

 To review RANHAM, Indonesia's National Plan Human Rights Plan

# **Time**

50 minutes

# Description

# 20 min Part A Presentation

The aim of this presentation is to provide participants with an overview of RANHAM and of the human rights issues the plan aims to address in the context of the reform process in Indonesia.

# **Resource Person**

Dr Hafid Abbas, Director of DG-Ham.

# 30 min Part B Open Forum

There will be an Open Forum to address how the issues raised will affect the work of your institution or department.

**End of Activity** 

# Activity 2 The Underlying Principles of the UDHR

# **Objective**

 To reflect on some of the basic human rights principles and concepts

### **Time**

60 minutes

# **Materials**

- Reference Sheet 2: Underlying Principles of Human Rights
- Reference Sheet 3: Summary of the Articles of the UDHR

# Description

This activity is divided into two parts.

In **Part A**, participants work in small groups to reflect on some of the underlying human rights principles that inform the Universal Declaration of Human Rights (UDHR).

In **Part B**, participants address some questions in a larger group.

# 30 min Part A Work in a Group

- 1. The facilitator divides participants into small groups.
- 2. The facilitator assigns to each group two of the human rights principles listed below.

# Human Rights Principles

- Equality
- Universality
- Human dignity
- Non-discrimination

- Indivisibility
- Interdependency
- Inalienability
- Responsibility

3. Each group prepares a 5-minute presentation on the principles you have been assigned. Review the descriptions of the principles provided on the next page and add your own ideas. Prepare to explain the terms to the larger group.

# 30 min Part B Presentations and Discussion

Each group presents their understanding of the principles. The facilitator then leads a class discussion on the interpretations and applications of the terms.

Then as a group, address the following questions:

- What do these principles mean in your context? (e.g., equality of men and women)
- How are they applied? (e.g., gender sensitive policies)
- What are some barriers to their full application? (e.g., cultural norms and practices)
- How do these human rights principles respond to individual and collective needs and values?

End of Activity

# Reference Sheet 2: Underlying Principles of Human Rights

# **Equality**

The equality concept expresses the notion of respect for the inherent dignity of all human beings. As specified in Article 1 of the Universal Declaration of Human Rights, it is the basis of human rights: "All human beings are born free and equal in dignity and rights."

### Universality

Certain moral and ethical values are shared in all regions of the world, and governments and communities should recognize and uphold them. The universality of rights does not mean, however, that the rights cannot change or that they are experienced in the same manner by all people.

### **Human dignity**

The principles of human rights are founded on the notion that each individual, regardless of age, culture, faith, ethnicity, race, gender, sexual orientation, language, disability or social class, deserves to be honored or esteemed.

### Non-discrimination

Non-discrimination is integral to the concept of equality. It ensures that no one is denied the protection of their human rights based on some external factors. Reference to some factors that contribute to discrimination contained in international human rights treaties include: race, colour, sex, language, religion, political or other opinion, national or social origin, property, birth, or other status. The criteria identified in the treaties, however, are only examples, it does not mean that discrimination is allowed on other grounds.

### Indivisibility

Human rights should be addressed as an indivisible body, including civil, political, social, economic, cultural, and collective rights.

# Inalienability

The rights that individuals have cannot be taken away, surrendered, or transferred.

### Interdependency

Human rights concerns appear in all spheres of life -- home, school, workplace, courts, markets -- everywhere! Human rights violations are interconnected; loss of one right detracts from other rights. Similarly, promotion of human rights in one area supports other human rights.

# Responsibility

Government responsibility: human rights are not gifts bestowed at the pleasure of governments. Nor should governments withhold them or apply them to some people but not to others. When they do so, they must be held accountable.

Individual responsibility: Every individual has a responsibility to teach human rights, to respect human rights, and to challenge institutions and individuals that abuse them.

Other responsible entities: Every organ of society, including corporations, non-governmental organizations, foundations, and educational institutions, also shares responsibility for the promotion and protection of human rights.

**Sources**: Flowers, N. (2000). <u>The Human Rights Education Handbook: Effective Practices For Learning, Action, And Change</u>. Minneapolis, MN: University of Minnesota.

Ravindran, D. J. (1998). <u>Human Rights Praxis: A Resource Book for Study, Action and Reflection</u>. Bangkok, Thailand: The Asia Forum for Human Rights and Development.

# Reference Sheet 3: Summary of the Articles of the UDHR

- 1. Right to equality
- 2. Freedom from discrimination
- 3. Right to life, liberty, personal security
- 4. Freedom from slavery
- 5. Freedom from torture and degrading treatment
- 6. Right to recognition as a person before the law
- 7. Right to equality before the law
- 8. Right to remedy by competent tribunal
- 9. Freedom from arbitrary arrest, exile
- 10. Right to a fair public hearing
- 11. Right to be considered innocent until proven guilty
- 12. Freedom from interference with privacy, family, home, and correspondence
- 13. Right to free movement in and out of any country
- 14. Right to asylum in other countries from persecution
- 15. Right to a nationality and freedom to change it

- 16. Right to marriage and family
- 17. Right to own property
- 18. Freedom of belief and religion
- 19. Freedom of opinion and information
- 20. Right of peaceful assembly and association
- 21. Right to participate in government and free elections
- 22. Right to social security
- 23. Right to desirable work and to join trade unions
- 24. Right to rest and leisure
- 25. Right to adequate living standards
- 26. Right to education
- 27. Right to participate in cultural life and community
- 28. Right to social order assuring human rights
- 29. Community duties essential to free and full development
- 30. Freedom from state and personal interference in the above rights

# **End of Day Evaluation**

# **Objective**

To evaluate and debrief the day's activities.

# Time

15 minutes

# **Description**

After completing the End of Day Evaluation, participants discuss as a group the benefits of the day's events if time permits.

**End of Activity** 

# Day 2: Wednesday, December 15

# Module 3: Human Rights Obligations and Mechanisms

9:00 – 9:10	Recap of previous day		
9:10 – 10:30	Activity 1	Examining the Main Features of Four International Human Rights Instruments	
10:30 – 11:00	Working Break		
11:00 – 12:30	Activity 1 Cont'd		
12:30 – 14:00	Lunch		
14:00 – 16:00	Activity 2	Panel Presentation: Indonesia's Domestic Obligations and Mechanisms	
16:00 – 16:15	Networking Break		

# Module 4 – Identifying Capacity Building Needs for the RANHAM's Implementation

16:15– 16:45	Activity 1	Overview of the Needs Assessment Framework	
16:45 – 17:15	Activity 2	Review of the Objectives and Timeline of RANHAM	
17:15 – 18:00	Activity 3	Human Rights in Your Work, Your Institution and Your Region/Province	
18:00 – 19:30	Dinner	ŭ	
19:30 – 20:30	Evening Presentation: The Canadian Human Rights System		
20:30 - 20:45	End of Day Evaluation		

# Module 3 Human Rights Obligations and Mechanisms



# **Objectives**

- To examine four international human rights instruments
- To review Indonesia's human rights obligations
- To examine the human rights instruments in the light of RANHAM

# Activity 1 Examining the Main Features of Four International Human Rights Instruments

# **Objective**

- To gain familiarity with the four international human rights instruments listed below, by having them study the instruments and then sharing their learning.
  - International Covenant on Civil and Political Rights (ICCPR)
  - International Covenant on Economic, Social and Cultural Rights (ICESCR)
  - Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW)
  - Convention on the Rights of the Child (CRC)

# **Time**

3 hrs 20 minutes

### **Materials**

Worksheet 3: Main Features of International Human Rights Instruments

# Description

This activity is divided into two parts.

In **Part A**, participants work in groups to analyze one of the four international human rights instruments.

In **Part B**, each group will make a 10 minute presentation on the instruments they have analyzed in Part A.

The resources persons will offer support during the small group work and make comments and feedback on the presentations.

# 2 hr Part A Work in Your Designated Group

Participants will work in their designated groups to prepare a presentation on **one** (1) of the instruments, according to the guidelines provided below.

# **Guidelines to Participants for Preparing Their Presentation**

Prepare a 5-minute presentation on the instrument assigned to your group. Use:

- the text of the instrument
- the relevant "Info Pack" in the **Materials** section
- the experience of the members of the group
- 1. Review the suggested format for presentation in the table Main Features of International Human Rights Instruments
- 2. Decide on how your group will proceed to prepare the presentation. You may want to divide into sub-groups and work on different aspects of the presentation or you may choose to work as a whole group.
- 3. Summarize the results of your discussion on a flipchart version of the table. Choose one or two spokespersons to deliver the presentation in plenary.
- 4. Other aspects to consider as you examine the instrument:
- Differences between rights that address individuals or groups
- Interpretation of the instrument in regional instruments, national legislations and constitutions
- General Comments by the UN Human Rights Committees on certain rights

Refer to p. 33 for some useful tips on preparing and delivery effective presentations.

# 80 min Part B Presentations – "Four Human Rights Instruments"

All the groups will convene in the plenary room, and each group will in turn deliver their 5-minute presentation.

After each presentation, the resource person will comment and elaborate on the information provided.

# **Resource Persons**

Resource persons react to the group presentations on the international instruments.

Comments on presentations by Prof. El Obaid Ahmed El Obaid and by Indonesian resource person.

# **Worksheet 3: Main Features of International Human Rights Instruments**

Name of Instrument:	Date of Entry into Force:	Number of States Parties:
1) Rights protected		
2) Obligations imposed on the State		
3) Limitations		
4) Duties/Responsibilities imposed on the public		
, , , , , , , , , , , , , , , , , , , ,		

5)	Mechanisms for monitoring compliance
	- ·
6)	Optional protocol(s) and purpose
7)	Other special characteristics
-	
-	
8)	Possible applications in Indonesia, i.e. issues.
	- 000.2.2.4 mp p

### <u>Useful Technique:</u>



#### **Presentation Tips:**

- Check out the room where you be presenting in advance.
- Practice your presentation a number of times.
- Take along a bottle of water.
- Maintain regular eye contact with the audience (i.e., the participants).
- Use a conversational tone.
- Convey your enthusiasm for the material and the audience.
- Ask the audience periodically if they can hear and see everything.
- Move purposefully around the room, and use natural gestures. Avoid movements and gestures that may distract the audience.
- Interact with the participants to create positive rapport with them.

#### Using Visual Aids (blackboard, overheads, flipcharts or computer presentations)

- Use visual aids to stimulate and focus participants' attention
- Check the equipment before the session to make sure it works and you know how to use it
- Consider creating visual aids during the presentation
- Encourage the participants to take notes
- Make each visual count
- Reveal visual information gradually rather than all at once
- Provide handouts of computers presentations with space for additional notes

**Source:** University of Waterloo, Teaching Resources and Continuing Education. (2002). <u>Lecturing Interactively in the University Classroom</u>. Available from: <a href="http://www.adm.uwaterloo.ca/infotrac/interactiveUclassroom.html">http://www.adm.uwaterloo.ca/infotrac/interactiveUclassroom.html</a>.

# Activity 2 Panel Presentation: Indonesia's Domestic Obligations and Mechanisms

#### **Objective**

• To discuss Indonesia domestic obligations for human rights promotion and protection in the context of RANHAM

#### Time

2 hours

#### Description

This activity is divided into two parts.

In **Part A**, a panel of 3 resource persons presents different aspects of Indonesia's human rights protections system.

In **Part B**, participants take part in an Open Forum.

#### 70 min Part A Panel Presentations

**Resource Person**: Presentation by Rudi Rizky

*Topic:* Indonesia's Legal Human Rights Framework (20 min)

**Resource Person**: Presentation by Prof. Soetandyo Wignjosoebroto

*Topic:* Current Trends and issues Impacting on the Human Rights Situation in Indonesia (20 min)

**Resource Person**: Presentation by Zoemrotin K. Su

*Topic:* Current Challenges in the Promotion and Protection of Women's Rights (20 min)

Moderator's comments on the panel presentations (10 min)

#### 50 min Part B Open Forum

There will be an Open Forum for participants to ask questions and make comments on the presentations.

Additional comments by Prof. El Obaid Ahmed El Obaid (10 min)

# Module 4 Identifying Capacity Building Needs for the RANHAM's Implementation



# **Objectives**

- To present a needs assessment framework and how it will be used as a framework for the discussion
- To assess human rights training needs for the implementation of RANHAM

#### Activity 1 Overview of the Needs Assessment Framework

#### **Objective**

• To examine a Needs Assessment Framework to identify human rights education needs and challenges to the implementation of RANHAM

**Time** 

30 minutes

#### Description

The facilitator begins by reviewing the concept of needs assessments using the information provided below. S/he then outlines the needs assessment framework and how it will be used throughout the remainder of the workshop. See Reference Sheet 4.

#### What is Needs Assessment?

**Needs Assessment** is the process of identifying and evaluating needs (see sample definitions below) in a community or other defined population of people. The identification of needs is a process of describing "problems" of a target population and possible solutions to these problems. A need has been described as:

- A gap between "what is" and "what should be".
- "A gap between the real and the ideal that is both acknowledged by community values and potentially amenable to change.
- May be different from such related concepts as wants ("something people are willing to pa for") or demands ("something people are willing to march for")
- Needs assessment focuses on the future, or what should be done, rather than on what was done as is the focus of most program evaluations.

Titcomb, A.L. (2002) ICYF Evaluation Concept Sheet. [On-line]. Available: <a href="http://ag.arizona.edu/icyf/docs/needs.pdf">http://ag.arizona.edu/icyf/docs/needs.pdf</a>

#### Reference Sheet 4 - Needs Assessment Framework

#### **Needs Assessment Framework**

#### Step 1 - Current Situation (Internal, External)

Where are we now? What is?

Activities and discussions will centre around taking stock of the current situation with respect to human rights promotion and protection in Indonesia. This includes exploring **S**trengths, **W**eaknesses, **O**pportunities and Threats (SWOT analysis)

This step corresponds to the following activities

- Activity 2 Reminder of RANHAM's Objectives and Timeline
- Activity 3 -Human Rights in Your Work, Your Institution and Your Region/Province

#### Step 2 – Identifying the Desired Situation

Where do we want to be? What should the human rights situation look like in Indonesia by 2009?

In this workshop, this step corresponds to the following activity:

Activity 4 - What Should Indonesia Look Like at the End of RANHAM?

# Step 3 – Identifying the Gaps Between the Current Situation and the Desired Situation (needs)

Identifying needs. What are the challenges to achieving this vision?

Building on the analysis and discussions of activities 2, 3, and 4, this step corresponds to:

• Part A in Activity 5 - Identifying Training Objectives

#### Step 4 – Identifying the Solutions

What do we do to respond to these challenges? How can we address the needs that were identified? What are the priorities? What objectives can we set that will enable the fulfilment of these needs?

In this workshop, this step corresponds to the following activity:

• Activity 5 - Identifying Training Objectives

# Activity 2 Review of Objectives and Timeline of RANHAM

• To review the objectives and timeline of the RANHAM

**Time** 

30 minutes

### **Description**

#### **Facilitator's Presentation**

The facilitator or resource person will review participants of the objectives and timeline pursued by RANHAM. S/he will focus on the capacity building/HRE component of the RANHAM.

# Activity 3 Human Rights in Your Work, Your Institution and Your Region/Province

#### **Objective**

 To share and analyse the human rights situation in your province or region

#### Time

2 hrs 15 min

#### **Materials**

- Reference Sheet 5: Your Human Rights Context
- Worksheet 4: The Reporter's Page
- Reference Sheet 6: SWOT Analysis
- Worksheet 5: The SWOT Matrix

#### Description

This activity is divided into three parts.

In **Part A**, participants work in a group and describe the human rights situation in their region/province, organization, and work.

In **Part B**, a reporter from each group will report back to the larger group.

In **Part C**, the facilitator will synthesize the information from the participants and build with them a SWOT analysis.

### 45 min Part A Work in a Group

#### **Describing the Human Rights Situation**

- Select a reporter who will record your discussion on The Reporter's Page on page 42 and report back to the whole group.
- 2. Each member of the group will in turn describe the human rights situation in his/her respective areas of responsibilities/ organizations or institutions. Use the questions provided in the diagram **Your**

**Human Rights Context**: on the next page to help identify relevant information about the human rights system within which you work (not more than 10 minutes each).

Activity cont'd.

#### **Reference Sheet 5: Your Human Rights Context**

Use the diagram and questions below in your discussion for Part A.

# My Region/Province What are the principal human rights problems in your society? Indicate whether these are traditional/long-standing problems or newer/emerging problems. What are the principal factors contributing to the human rights problems? List the groups that violate human rights in your society. Are they the most powerful? If they are the most powerful, briefly explain What measures are in place to promote equality between men and women? Are they effective? Why or why not? Has the capacity of government and/or non-government organizations/ institutions in your country to deal with traditional/longstanding or new/emerging human rights problems increased or decreased in the last years? Please explain. My Organization/ Institution • What human rights issues and problems is your organization/institution trying to address through its work? My Work How does your work contribute to the human rights goals of your organization? • What factors constrain you from being effective in your work?

# **Worksheet 4: The Reporter's Page**

For Part A, fill in the group's descriptions of the human rights situation.\*

My Province/Region		My Organization/Institution	My Work	
Principal HR Problems	Main Contributing Factors	Issues Being Addressed	Strengths/Challenges	
Longstanding:  Homelessness: 15% of population does not have a domicile	Government cuts in social programs	Promotion of ESC rights	Working with Campaign 2004, a cross-Canada public education movement/Lack of awareness among Canadians	
Emerging: Child Poverty: 1 in 5 children in Canada lives in poverty, an increase of 21% since 1989.	Government deferred investment in social programs	Promotion of ESC rights	My department is pressuring the policy makers to assign resources for affordable housing	

<sup>\*</sup>The examples provide here are fictitious

#### **Evening Presentation: The Canadian Human Rights System**

#### **Objective**

 To develop greater awareness of the Human Rights Protection and Promotion Mechanism in Canada.

#### **Time**

60 minutes

#### **Description**

This is a two-part activity

In **Part A**, the resource person from Canada will make a presentation on the Canadian Human Rights System.

In **Part B**, participants will participate in an open forum.

#### 20 min Part A Presentation

**Presentation by** Dr. El Obaid Ahmed El Obaid, Ph.D., Chief Technical Advisor- Human Rights, UNDP Yemen and Senior Research Fellow Faculty of Law McGill University.

**Topic:** The Canadian Human Rights System.

#### 40 min Part B Open Forum

There will be an Open Forum for participants to ask questions and comment on the presentations.

### **End of day Evaluation**

# **Objective**

• To evaluate and debrief the day's activities

#### Time

15 minutes

# Description

After completing the End of day Evaluation, discuss as a group the benefits of the day's events if time permits.

# Day 3: Thursday, December 16

# Module 4: Identifying Capacity Building Needs for the RANHAM's Implementation (Cont'd.)

9:00 – 9:10	Recap of previous day		
9:10 – 10:40	Activity 3	Cont'd.	
10:40 – 11:10	Networking Break	<	
11:10 – 12:30	Activity 4	What should Indonesia Look Like at the End of RANHAM?	
12:30 – 14:00	Lunch	ENG OF TO WITH WITE	
14:00 – 15:30	Activity 5	Identifying Training Needs and Objectives	
15:30 – 16:00	Networking Break	<	
16:00 – 17:30	Activity 6	Steps Needed in Your Work to Implement RANHAM	
17:30 – 17:45	End of Day Evalu		
18:00 – 19:30	Dinner		

#### 30 min Part B Group Reporter's Summary

The group reporter summarizes the group's discussion for the class referring to the notes taken during the discussion. Reporters should highlight in their summary common human rights problems and contributing factors as well as any notable differences. Report should not be longer than 10 minutes.

#### 60 min Part C SWOT analysis

The facilitator invites participants to reflect on the ideas presented to identify the human rights education needs. Identified weaknesses and threats should be viewed as challenges to overcome, while strengths and opportunities are positive elements to build on. The facilitator prepares a flipchart version of Worksheet 6 to list and summarizes the ideas presented during the large group discussion.

#### Reference Sheet 6 – SWOT Analysis

#### **SWOT Analysis**

#### **Definition**

A *SWOT Analysis* is a technique that is usually used to identify and analyze the **S**trengths and **W**eaknesses internal to an organization or institution as well as the **O**pportunities and **T**hreats based on information gathered on the external environment. It can also be a useful technique to plan the way forward when implementing a complex process.

#### Why is SWOT analysis useful?

To develop a plan that takes into consideration many different internal and external factors, and maximizes the potential of the strengths and opportunities while minimizing the impact of the weaknesses and threats

#### When to use it?

While developing a strategic plan or planning a solution to a challenge, after you have analyzed the external environment.

#### How to use it:

- 1. *Internal Analysis*: Examine the capabilities of your organization/institution. This can be done by analyzing your organization's **strengths** and **weaknesses**..
- 2. External Analysis: Look at the main points in the environmental analysis, and identify those points that pose opportunities for your organization, and those that pose threats or obstacles to performance.

Decide whether the answers or the data collected reveal external **opportunities** or **threats**.

3. Enter the information you have collected in steps one and two into a table as illustrated below:

	POSITIVE	NEGATIVE
INTERNAL	Strengths	Weaknesses
EXTERNAL	Opportunities	Threats

4. You can use this information to help you develop a strategy that uses the strengths and opportunities to reduce the weaknesses and threats, and to identify the objectives of your program

### **Worksheet 5: The SWOT Matrix**

Positive	Negative	
STRENGTHS	WEAKNESSES	
OPPORTUNITIES	THREATS	

#### Activity 4 What Should Indonesia Look Like at the End of RANHAM?

### **Objectives**

• To provide participants with a common framework for situating their work within the broader context in Indonesia, with a view to building a common strategic vision for future work.

#### **Time**

80 min

#### Description

This activity is divided into 2 parts.

In **Part A**, participants work in small groups to brainstorm ideas around what they believe the human rights situation should look like at the end of RANHAM?

In **Part B**, the facilitator leads a large group discussion to help build a common vision.

#### 40 min Part A Small Group Brainstorming

The facilitator divides participants into small groups to brainstorm keywords for a vision statement about human rights in Indonesia at the end of RANHAM.

#### 40 min Part B Large Group Discussion

The facilitator begins by having each group share their key words and lists these on flipchart.

Keeping in mind all of these elements, the facilitator then leads a large group discussion to develop a common vision statement about human rights in Indonesia at the end of RANHAM. The facilitator writes the strategic vision statement arrived at by participants on flipchart.

A resource person will offer comments at the end of the large group discussion.

The facilitator informs participants that they will subsequently identify needs and explore strategies or set of actions that will enable them to implement this vision.

#### Activity 5 Identifying Training Needs and Objectives

#### **Objective**

• To formulate training objectives

#### **Time**

90 minutes

#### Description

This is a three-part activity.

In **Part A**, the facilitator leads a large group discussion to identify training needs.

In **Part B**, participants work in their groups to formulate human rights training objectives.

In **Part** C, each group reports back to the large group.

#### 30 min Part A Group discussion

Building on the analysis undertaken in the previous activities, participants identify human rights training needs to implement RANHAM. The facilitator lists these needs on a flipchart.

#### 30 min Part B Group brainstorming

Participants are divided into the work groups.

While building on the list of needs identified during the Activity 3, each group formulate human rights training objectives that would contribute to the successful implementation of the RANHAM.

### 30 min Part C Group presentation

Each group reports the result of their discussions to the larger group.

The facilitator leads a discussion on the objectives that are presented by identifying commonalities and differences between each presentation.

# Activity 6 Steps Needed in Your Work to Implement RANHAM

# **Objective**

• To identify next steps

#### **Time**

90 minutes

#### **Description**

The facilitator leads a discussion on the next steps that need to be taken to ensure development of an effective human rights training strategy to ensure the successful implementation of RANHAM.

#### Questions:

• What are the next steps that need to be undertaken by your institution/department? DG-Ham? CHRF?

# **End of Day Evaluation**

# **Objective**

• To evaluate and debrief the day's activities.

#### **Time**

15 minutes

# Description

After completing the End of Day Evaluation, discuss as a group the benefits of the day's events if time permits.

# Day 4: Friday, December 17

# Module 5: Next Steps, Workshop Evaluation and Closing Ceremony

9:00 – 9:15	Recap of previou	s day	
9:15 – 10:00	Activity 1	Workshop Evaluation	
10:00 – 10:30	Networking Break	<	
10:30 – 11:30	Activity 2	Celebration of International Migrant's Day	
11:30 – 13:30	Personal Prayer Time and Lunch		
13:30 – 14:30	Activity 3	Closing Ceremony with Distribution of Certificates	

# **Module 5 Workshop Evaluation and Closing Ceremony**



# Recap of previous day

# **Objective**

• To evaluate and debrief the day's activities.

#### Time

15 minutes

# Description

Discuss as a group the benefits of events and activities of the previous day.

# Activity 1 Workshop General Evaluation

# **Objective**

• To evaluate the Workshop

#### **Time**

45 minutes

# Description

Participants complete the final evaluation questionnaire.

The facilitator leads a discussion on the participants' evaluation of the workshop.

# Activity 2 Celebration of International Migrant's Day

Time

60 minutes

# Description

30 min Part A Presentation

**Resource Person**:

Topic: Migrant's day.

20 min Part B Open Forum

There will be an Open Forum to address how the issues raised will affect the work of your institution or department.

# Activity 3 Closing Ceremony

Time

60 minutes

# Description

Distribution of certificates and closing statements